Message Text

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AMEBASSY BUDAPEST

MOSCOW 6725

PRAGUE 3266

AMEMBASSY SOFIA

AMEMBASSY WARSAW

AMCONSUL LENINGRAD

LIMITED OFFICIAL USE SECTION 1 OF 2 VIENNA 6004

E.O. 11652: N/A

TAGS: ECON, ETRD, ECCE, EENT, AU, US, XH

SUBJECT: BEWT STUDY OF ON-SITE PERSONNEL PROBLEMS OF U.S.

FIRMS IN EASTERN EUROPE AND THE USSR

REF: STATE 127591

- 1. ALTHOUGH EMBASSY VIENNA IS OBVIOUSLY NOT IN POSITION TO CONDUCT ON-SITE INTERVIEWS, WE HAVE DISCUSSED QUESTIONNAIRE WITH MANAGERS OF TWO US FIRMS -- INGERSOLL-RAND (IR) AND DATA PRODUCTS (DP)-- WHICH MAINTAIN HEADQUARTERS FOR EAST EUROPEAN OPERATIONS HERE. OUR PARTICULAR OBJECTIVE WAS TO PROVIDE COMPARATIVE PERSPECTIVE FOR WHICH HEADQUARTERS PERSONNEL BEST EQUIPPED.
- 2. REPLIES TO QUESTIONNAIRE FOLLOW.
 (A) GENERAL-NATURE AND VALUE OF CONTRACTS: IR--20 BIG INSTALLATION CONTRACTS WITH USR; LIMITED OFFICIAL USE

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10 CONTRACTS OF \$1 MILLION AND MORE AND 20
LESS THAN \$1 MILLION WITH POLAND; 50 OF LESS THAN
\$1 MILLION WITH CZECHOSLOVAKIA; 20 WITH HUNGARY AVERAGING
\$1 MILLION EACH; GREAT NUMBER OF CONTRACTS
WITH HUNGARY BUT ALL SMALL.
DP--ABOUT 20 O.E.M. LICENSING CONTRACTS FROM
\$10,000 TO \$1 MILLION WITH ALL EASTERN COUNTRIES

INCL. USSR.

EASTERN PARTY:

IR--MOSTLY F.T.O.S.

DP--F.T.O.S.

NUMBER OF PEOPLE:

IR--VARIED WIDELY WITH AVERAGE 3-4 PEOPLE ALL YEAR AROUND.

DP--1 TO 2.

PERIOD OF TIME:

IR-- UP TO 1 YEAR:. AVERAGE 3-4 MONTHS.

DP--1 WEEK.

WHERE:

IR--RARELY IN CAPITALS.

DP-- MOSTLY IN CAPITALS.

FUNCTION:

IR-- SPECIALISTS FOR TRANINING OR ASSISTANCE IN

INSTALLATION OR SERVICING OF PREVIOUSLY INSTALLED EQUIPMENT.

DP--SPECIALISTS UNDER TECHNICAL ASSISTANCE PRO-

VISIONS OF LICENSING CONTRACT OR CONSULTANTS SENT

TO MANUFACTURING PLANT DURING NEGOTATION STAGE.

CONTRACT:

IR & DP-PROVISIONS ON PERSONNEL INCLUDED IN MAIN CONTRACT

AND WERE ADEQUATE.

LIAISON MAN:

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IR-- NO PARTICULAR LIAISON MAN BUT GOOD COOPER-

ATION FROM LOCAL PERSONNEL (EXCEPT ROMANIA); TRANSLATOR

AVAILABLE WHEN NEEDED.

DP--LIAISON MAN AVAILABLE FULL TIME (ALSO ACTING AS TRANSLATOR).

TRANSLATION).

IR & DP-LANGUAGE CAPABILITIES NO CRITERIA IN PICKING U.S.

EXPERTS FOR ON-SITE JOBS.

(B) ACCOMMODATIONS

IR--CONTRACTUAL PROVISIONS COMPLIED WITH IN ALL

CASES (ROMANIA EXCEPTED). PERSONNEL RECEIVED BEST ACCOM-

MODATIONS AVAILABLE IN AREA CLOSE TO SITE. NO

AIR CONDITIONING OUTSIDE THE BIG HOTELS; HEATING

MAY BREAK DOWN NORE OFTEN THAN IN WEST, BUT EVERY-

THING IS DONE TO SATISFY NEEDS OF FOREIGNERS. BULGARIAN

ACCOMMODATIONS SOMETIMES TERRIBLY DIRTY.

ROMANIANS FORGOT CONTRACT CALLED FOR ACCOMMODATIONS

AND AT LAST MINUTE HAD TO PROVIDE EMERGENCY QUARTERS.

DP--CONTRACTUAL PROVISIONS FULLY COMPLIED WITH. USUALLY

PROVIDED SINGLE ROOMS IN HATELS WITH BATH

OR SHOWER. NO PROBELMS WITH HEATING AND AIR

CONDITIONING. STANDARD HOTEL FURNITURE. TRANS-

PORTATION PROVIDED IF HOTEL FAR FROM SITE.

(C) MEALS

IR--IN MOST CASES PERSONNEL ATE IN RESERVED ROOMS

AT NEARBY RESTAURANTS OR INNS ALSO USED BY LOCAL WHITE

STAFF BUT OFFLIMITS TO LOCAL BLUE COLLAR

WORKERS. NO NEED TO BRING IN FOOD FROM AUSTRIA

OR USA. SEPARATE FACILITIES ONLY PROVIDED IN CASE

OF BIG PROJECTS SUCH AS KAMA.

DP--USED EXISTING RESTAURANTS CLOSE TO SITE.

DUE TO SHORT PERIOD OF STAY OTHER QUSTIONS NOT APPLICABLE.

(D) SALARIES AND PER DIEM. CONTRACT PROVISIONS:

IR--VARIABLE.

DP-- CONTRACT COVERS SALARIES (HARD CURRENCY), PER DIEM,

HOTEL AND TRANSPORTATION

PER DIEM:

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IR-- IN USSR RUBLES 13 IS STANDARD FOR ALL PERSONNEL

AND MORE THAN ADEQUATE.

DP-- ADEQUATE.

POSSIBILITY OF CONVERSION:

IR & DP--NONE. DP MAINITAINS LOCAL CURRENCY

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FM AMEMBASSY VIENNA

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ACCOUNTS AT LOCAL BANKS; PERSONNEL MAY PAY INTO THEIR ACCOUNTS UP TO 50 PERCENT OF PER DIEM AND ARE REFUNDED HARD CURRENCY BY COMPANY. DP USES ACCOUNT FOR NON-CONTRACTUAL TRAVEL EXPENSES. TRANSPORTATION COSTS:

IR -- FIRM COVERS TRANSPORTATION TO CAPITAL AND HOST COUNTRY IS RESPONSIBLE FOR LOCAL TRANSPORTATION. HOWEVER IR OFTEN PREFERS TO RENT CARS OF THEIR OWN.

SPECIAL BANKING ARRANGEMENTS:

IR & DP -- NONE.

(E) MEDICAL AND DENTAL CARE. CONTRACT PROVISIONS:

IR -- LOCAL DENTIST USED IN USSR. FAST AND GOOD WORK. NO

CHARGE, MEDICAL ATTENTION GIVEN TO THE UTMOST.

DP - NONE.

EXIT VISA:

IR & DP -- NO PROBLEM.

(F) LEISURE. CONTRACT PROVISIONS:

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IR & DP - NONE.

AVAILABLE ACTIVITIES:

IR & DP-LOCAL FACILITIES OPEN TO FOREIGNERS; IN USSR "WATCHDOG" ACCOMPANIED SIGHTSEEING EXCUSIONS; CERTAIN AREAS WERE OFF-LIMIT IN USSR AND GDR. LITTLE SOCIALIZING IN USSR: NO PROBLEM IN OTHER COUNTRIES.

(G) COMMUNICATIONS AND CUSTOMS. BUSINESS COMMUNICATIONS:

IR -- ARRANGED FOR VIENNA OFFICE TO CALL AT CERTAIN HOUR OF

DAY. INCOMING COMMUNICATIONS WERE NOMRAL. OUTGOING LONG-DIS-

TANCE CALLS TAKE HOURS. IF THEY GET THROUGH AT ALL.

DP -- USES HOTEL TELEX AND PHONES; REPORTS NO PROBLEMS.

PERSONAL BELONGINGS:

IR & DP -- NO SPECIAL ARRANGEMENTS; ALL COUNTRIES ALLOW DUTY-FREE IMPORT OF PERSONAL BELONGINGS BUT FOOD MAY BE BROUGHT IN DUTY FREE ONLY IN OUANTITIES FOR THREE DAYS.

IR -- DURING PAST 20 YEARS NO PROBLEMS, AUSTRIAN EMPLOYEES OF US COMPANIES MAY EXPERIENCE DELAYS IN CLEARANCES DUE TO SUSPICION OF SMUGGLING; AMERICANS HAVE NOT.

DP -- NO PROBLEMS.

(H) R AND R

IR -- AFTER 3 MONTHS PERSONNEL ARE GIVEN R AND R LEVAVE AT COMPANY EXPENSE. R AND R NOT COVERED IN CONTRACT. NO VISA PROBLEMS, BUT GENERALLY IN USSR USCITS WORKING FOR US COM-PANIES (AND AUSCITS WORKINGHFOR AUSTRIAN COMPANIES) WERE GRANTED MULTIPLE ENTRY VISAS WHILE AUSCITS WORKING FOR US COMPANIES GOT

SINGLE ENTRY VISAS ONLY. THERE WAS NO DIFFICULTY OBTAINING THESE IN NUMBER REQUIRED, HOWEVER.

DP -- NOT APPLICABLE

(I) WORKING CONDITIONS. CONTRACTUAL PROVISIONS:

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IR & DP -- NONE SINCE CONTRACTS WERE PROJECT ORIENTED. ACTUAL WORKING CONDITIONS VARY BUT ARE SATISFACTORY IN GENERAL. QUALIFICATION AND COOPERATION:

IR -- LOCAL WORKERS ARE VERY COOPERATIVE EXCEPT IN ROMANIA.
LOCAL TRAINEES AND ENGINEERS VERY QUALIFIED; TRAINING PROGRAMS
COMPLETED FASTER THAN ANTICIPATED. ROMANIA SABOTAGED WORK TO
DELAY COMPLETION AND COLLECT PENALTY FEE: NO PROBLEMS ELSEWHERE.
DP -- GOOD COOPERATION. DIFFICULTIES IN COMMUNICATION WERE NOT
LANGUAGE PROBLEMS BUT INHERENT IN SYSTEM OF SPLIT RESPONSIBILITY BETWEEN MANUFACTURING ENTERPRISE AND F.T.O.

(J) TRAVEL

SEE LEISURE AND R AND R.

(K) OTHER. INSURANCE:

IR & DP -- COMPANY TAKES OUT SPECIAL INSURANCE FOR ASSIGNED PERSONNEL COVERING ILLNESS, ACCIDENTS, ETC.

OTHER PROBLEMS:

IR & DP - NONE REPORTED.

TAX:

IR -- NO TAX ON SALARIES EXCEPT IN ROMANIA.

DP -- NO TAX IN USSR, OTHER COUNTRIES BELIEVED TO HAVE TAXES BUT DON'T COLLECT; ROMANIA COLLECTS TAX ON DAILY FEE AND ROYALTIES, PAYABLE IN HARD CURRENCY.

(L) DEPENDENTS.

IR -- NO PROBLEMS FOR VISITING OR ACCOMPANYING DEPENDENTS EXCEPT USSR MAY NOT GRANT VISA. USUALLY IR PERSONNEL LEAVE FAMILIES IN WEST.

DP -- NOT APPLICABLE.

(M) COMPANY OFFICES

IR -- OFFICE SPACE AND ACCOMMODATIONS IN MOSCOW DIFFICULT TO FIND. IN POLAND SUITABLE OFFICES AND FLAT FOUND WITHIN ONE MONTH. SITUATION IN CZECHOSLOVAKIA CONSIDERED SIMILAR TO POLAND. DP -- HAS NO OFFICES.MEEHAN LIMITED OFFICIAL USE

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